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List of acronyms

- **CFA**: Commercial First Aid
- **OPM**: Office of the Prime Minister
- **ICCA**: Integrated Climate Change Adaptation Project
- **ICRC**: International Committee of the Red Cross
- **RCAT**: Red Cross Action Team
- **RCCC**: Red Cross Climate Centre
- **RFL**: Restore Family Links
- **SOP**: Strategic options
- **URCS**: Uganda Red Cross Society

Improving livelihoods among the vulnerable communities
MESSAGE FROM THE URCS LEADERSHIP

I am pleased to present the 2017 Annual Operational Status of the Uganda National Red Cross Society. The year has been very fruitful as we made progressive achievements in scaling up programming and responding to a number of disasters and population movement. Allow me share a simple road map since the 2013 crisis and great recovery journey the National Society has strolled.

The current senior management team assumed office in the late 2015. The year 2016, Uganda Red Cross focused on recovery hence the “2016 Recovery Plan”. The plan was premised on 11 pillars geared towards addressing the strategic organizational weaknesses that contributed to the 2013 Institutional crisis. These among others included the review of statutes and Policies, recomposing senior management, development of the Strategic Plan, re-focussing fundraising and rebranding to improve the institutional image. By the end of 2016, most of these areas had been creatively achieved and that milestone was celebrated.

2017 was the first year of implementing the URCS strategy 2017-2020. It was for consolidating recovery and change process, reclaiming URCS Humanitarian space and scaling up programming. Suffice to note is that recovery is a process and not an event. Re-building confidence and trust by partners and all actors is buttressed in walking the talk and not “telling a story” and hence the very reason we have taken tough actions against those whose actions and behaviour are deviant to the set and agreed parameters of modus operandi. Red Cross has recovered steadily and is delivering on the key mandates in this country.

In a bid to reclaim our humanitarian space, we scaled up operations, supported the refugee influx in West Nile, Northern Uganda as well as continued to offer lifesaving humanitarian interventions to the people of Uganda affected by disasters and disease outbreaks all over the country.

On behalf of the Red Cross, I acknowledge the continued support and engagements with partners who have opened doors to walk with us. Through the partnerships, we have been able to deliver services to refugees in West Nile in areas of WASH, Psychosocial support, restoration of broken family links, livelihoods, Emergency Health among others while providing assistance to the displaced persons.

We also responded to several disasters elsewhere in the Country that included floods and landslides in Bududa, Sironko, Manafwa, Kabale, Kisoro, Bundibugyo, Kasese, Elegu, Isingiro; as well as responded to epidemic out breaks like Cholera in Kasese and Marburg in Kapchorwa and Kween (North eastern Uganda). Uganda Red Cross also offered emergency first aid services to victims of road crushes across the country, mobilized blood donors and collected over 90% of the required blood need in the country. All these are Red Cross mandates and we are happy to see that through the 51 branch network, we are able to deliver meaningful humanitarian services to the vulnerable people in our communities.

Special thanks to our partners, the Government of Uganda, UN agencies, Red Cross Partner National Societies, staff, Volunteers and members. Your continued support has enabled us to achieve a lot.

As we enter 2018, we note that Uganda has started receiving refugees from the DRC. As part of our emergency preparedness and response plan, Uganda Red Cross continues to provide humanitarian services to the refugees in the Country and commit to mobilise more resources as part of our commitment to keep on ground and support the DRC refugee response. We also thank you for your continued support to the Uganda Red Cross operations in the country and look forward to working together in 2018.

Mr. Robert Kwesiga, Secretary General URCS
SUMMARY OF ACHIEVEMENTS FOR 2017

This year Uganda Red Cross Society (URCS) started implementation of its new Strategic Plan (2017-2020) whose focus in the next four years is on Membership Management, Injury Prevention and Control (first aid), Blood Donor Recruitment and Emergency Response. As a humanitarian actor and preferred partner of choice, URCS made tremendous progress towards achievement of its Strategic Plan.

Through its Health and social services Directorate, URCS provided critical health response programs including provision of First aid lifesaving services reaching one thousand six hundred eighty (1680) pedestrians and cyclists. Through its Blood donor recruitment strategy, URCS in partnership with Uganda Blood transfusion services collected two hundred sixty thousand (260,000) units of blood as compared to 173,420 collected last year. This led to an increase in access to safe blood and addressing the blood shortage across the country.

URCS built capacity of communities through community health Volunteers to monitor, predict, prepare and respond to diseases outbreaks and public health emergencies. In partnership with UNICEF Uganda through its emergency preparedness and response Project, URCS reached five thousand one hundred sixty (5,160) households, composed of eighteen thousand, seven hundred and fifteen (18,715) persons with cholera prevention messages and actions in six (6) districts.

In addition, URCS contributed towards containment of the Marburg outbreak in Kween and Kapchorwa districts where fifty-eight thousand and sixty-four (58,064) persons were reached with messages about Marburg prevention and control, detection and response as well as safe burial in case of any deaths. URCS contributed towards reduction and containment of the Cholera outbreak in Nebbi and Kasese districts, and increased access to safe and clean drinking water through distribution of ninety-six thousand (96,000) Aqua-tablets.

In order to strengthen humanitarian preparedness and response, URCS procured one (01) two hundred eighty million (280) warehouse for Kampala South Branch; one (01) Ten (10) tons Isuzu light truck to assist in quick transportation of relief supplies; one (1) ten thousand (10,000) litre capacity Isuzu water bowser truck to support the emergency WASH team deployment in URCS areas of operation; WATSAN kit 5 to treat and supply safe water to over five thousand (5,000) people in crisis areas; twenty (20) kits to support community case management of cholera in situations; and five thousand (500) kits were procured and prepositioned in the central warehouse ready to support large scale disaster outbreak beyond the capacity of Branches and districts.

URCS strengthened relationship with its strategic partners (both internal within the Red Cross Family and with external partners which resulted into an increase in resources for humanitarian response. In addition, URCS re-engaged previous partners to open up new opportunities for collaboration and partnership.
**HEALTH AND SOCIAL SERVICES**

During the reporting year, Uganda Red Cross Society (URCS) through the Directorate of Health and social services implemented a number of interventions towards saving lives of the vulnerable.

This was through provision of critical health response programs that include provision of first aid lifesaving services, Blood mobilization, community sensitizations during disease outbreaks through social mobilization and Advocacy for better Health services in rural communities, access to clean and safe water.

**Provision of First Aid and Life Saving Interventions**

Uganda Red Cross builds the capacity of communities and avails resources for evidence based injury prevention interventions in an effort to save lives of people during emergencies.

URCS operates in 51 districts across Uganda and Uses the local branch structures to access communities, train and empower them with lifesaving skills to be able to manage life risks that happen within their communities.

In 2017, 75 community sessions were conducted across 30 hot spot areas in Uganda, reaching over 1680 pedestrians, cyclists and motorists through trainings and live simulations along high traffic areas in the country.
Supply and access to safe blood

In 2017, Uganda Red Cross launched a new blood donor recruitment strategy that aimed at improving access to safe blood and addressing blood shortage across the country.

With a mandate from Government of Uganda through the Ministry of Health, Uganda Red Cross in partnership with the Uganda Blood transfusion services mobilized voluntary blood donors and ensured an increase in access to safe blood and blood products in Uganda. As a result, over two hundred sixty thousand (396,000) units of blood were collected as compared to 173,420 collected last year.

Annually, Uganda needs 1% (366,000) of its total population to donate enough blood to meet the blood needs.
Response to disease outbreaks in communities

Uganda Red Cross Society (URCS) builds capacities of communities through community health Volunteers to monitor, predict, prepare and respond to diseases outbreaks and public health emergencies in their communities through Social Mobilization. This is aimed at improving behavior for social change in practices that affect the health of the people.

In a bid to reduce the spread and mitigate the impact of common diseases among the infected and affected individuals and communities, Uganda Red Cross Society partnered with UNICEF Uganda through its emergency preparedness and response Project. As a result, over five thousand one hundred sixty (5,160) households, composed of eighteen thousand, seven hundred and fifteen (18,715) persons were reached with cholera prevention messages and actions involving hand washing, construction of pit latrines and water safety in six (6) districts of Kasese, Nebbi, Hoima, Buliisa, Wakiso and Namayingo.

The Uganda Red Cross Society contributed towards reduction and containment of the Cholera outbreak in Nebbi and Kasese districts through raising community awareness to over 6000 people, demonstrating use of hand washing facilities. In addition, 400 latrines were constructed and ninety-six thousand (96,000) Aqua-tablets were distributed to increase access to safe drinking water through water treatment.

In addition, Uganda Red Cross Society (URCS) contributed towards containment of the Marburg outbreak in Kween and Kapchorwa districts through raising community awareness reaching fifty-eight thousand and sixty-four (58,064) persons with Marburg prevention and control, detection and response as well as safe burial in case of any deaths. This was achieved through two hundred ten (210) volunteers who were oriented by the Ministry of Health, World Health Organization and UNICEF Uganda to support outbreak prevention activities.

76,779
Persons reached with Cholera and Marburg prevention messages
WATER, SANITATION AND HYGIENE (WASH)

Water, sanitation and hygiene (WASH) program, strives to improve community health through provision of clean and safe water leading to reduced prevalence of water and sanitation related diseases, and improved hygiene and sanitation practices in communities.

In 2017, the use of water from unprotected sources dropped from 45.3% to 23.9% leading to improvement in health from 60% to 87.5% in areas where operate as a result of construction of eighty (80) protected springs and fifty (50) shallow wells. In addition, URCS increased access to clean and safe water in Eastern Uganda by 31.8% from 19.1% to 50.9% through the construction of forty-eight (48) bore holes.

There has been an improvement in sanitation and an increase in access to safe and clean water as a result of construction of seven hundred (700) communal latrines in refugee settlements and six (06) institutional latrines and water plants in Northern Uganda (where?), West Nile (Parolinya in Moyo, , Kamukamu and Enyau in Arua, Kochi in Adjumani) and the Angaliachini water plant handed over from Médecins Sans Frontières (MSF) International.

Ngariam water tank in Katakwi district was desilted with support from German Red Cross. The desilted dam supported the communities with access water throughout the dry seasons of the year.

700 Communal latrines constructed in refugee settlements in Northern Uganda
80 protected springs constructed
Households that use boreholes increased by 31.8% from 19.1% to 50.9% in Eastern Uganda.
48 boreholes constructed
ADVOCACY

The Uganda Red Cross Society (URCS) does not engage in aggressive public advocacy but rather engages and lobbies stakeholders for improved service delivery in communities where we operate.

During the reporting year, the focus was on amending the Traffic and Road Safety Act 1998 to incorporate provisions for the Good Samaritan Law, formulation of the Disaster Preparedness and Management bill and advocacy for better health project.

1. Protection for fast responders

In an effort to guarantee protection of first responders (first aiders), URCS initiated the process of amending the Traffic and Road Safety Act 1998 to incorporate provisions for the Good Samaritan Law in conjunction with Ministry of Transport and Works.

This provision seeks to protect first responders who give lifesaving interventions to accident victims from being victimized by law makers. By the end of the year, the draft provisions of the Good Samaritan Law were ready to be shared with cabinet.


Through the support of the International Federation of Red Cross and Red Crescent (IFRC), URCS and the department of disaster preparedness and management in the office of the prime minister started the process of drafting the Disaster Preparedness and management Bill.

The bill seeks to provide for an integrated and coordinated Disaster Risk Management Approach that focuses on prevention, risk reduction, mitigation and effective response to disasters.

3. Advocacy for better Health

In a bid to enhance institutional and community capacity to advocate for health issues in the country, Uganda Red Cross Society with support from USAID/PATH, implemented the Advocacy for better health project (ABH) in the western Uganda districts of Ntungamo and Bushenyi.

As a result, seven hundred thirty-one thousand four hundred (731,400) people were reached with sixty-six (66) Radio spots messages on nutrition and HIV/AIDS aired out in both Ntungamo and Bushenyi Districts. In addition, four thousand two hundred people (1050 m: 3150 f) were reached through twelve (12) music, dance and drama shows on HIV/AIDS and nutrition.

In a bid to strengthen performance, networking, partnership and ownership of interventions, thirty (30) community meetings were held to review and evaluate performance of the project, two (2) meetings were held with fourteen (14) Civil Society Organizations, eleven (11) Community groups for people living with HIV/AIDS (PLWAs) were formed and of three hundred thirty (330) trainees (120 from Bushenyi and 210 from Ntungamo) were oriented in carrying out project activities.
In a bid to increase awareness of access to maternal, neonatal, and child health, URCS with support from the Netherlands Red Cross implemented the maternal and child health project.

As a result, two thousand one hundred sixty (2160) women were reached with sexual and reproductive health (SRH) messages through volunteers who were trained in Community based health and first aid.

In addition, barriers that prevent some mothers from attending antenatal care (ANC) were identified through eleven (11) focus group discussions that were conducted with pregnant mothers.
DISASTER RESPONSE AND MANAGEMENT

During the reporting year, Uganda Red Cross Society through the Directorate of Disaster Risk Management, implemented interventions towards minimizing community vulnerability and risk to disasters to avoid or limit the adverse impacts of disasters within the broad context of sustainable development.

The Disaster Risk Management directorate focused on three elements of disaster risk management: Emergency Preparedness & Response (EPR), Disaster Risk Reduction - Climate Change and Adaptation, Food Security and livelihoods and Restoring Family Links.

However, because the three elements are interlinked, the achievements below are presented under the following sub themes:

- Community capacity to predict, prepare for and effectively respond to disasters and other crisis events.
- Disaster Risk Reduction interventions for high risk communities
- Food Security initiatives and Sustainable Community Livelihoods
- Uganda Red Cross Society’s capacity to Restore Family Links (RFL)
Community capacity to predict, prepare for and effectively respond to disasters and other crisis events.

Interventions under this sub theme are aimed at building community resilience and institutional capacity to predict, respond and reduce impact of disasters through a comprehensive disaster risk management system as presented in the table below;

<table>
<thead>
<tr>
<th>Risk</th>
<th>Description / Interventions</th>
</tr>
</thead>
</table>
| Climate change adaptation – Supported by German Red Cross in East and North Eastern Uganda | In an effort to equip participants with current disaster related trends and practices in the country, two hundred (200) Community based disaster risk reduction members from Teso and Karamoja regions (Kamuda, Nyariam, Kapelebong, Nyakwae and Regan) were trained. In addition, they were equipped with tool kits (1 bicycle, pair of gumboots and 1 rain coat each) to support their communities in case of any disasters / eventualities.  
  - In an effort to promote Participatory Safer Shelter Approach (PASSA), forty (40) community volunteers were trained (12 F:28 M) in flood resistant housing, seven hundred (700) households in the villages of Kamenu, Kareu, Lalei and Alelesia were supported with PASSA kits (wheel barrows, brick making moulds, jerricans, sisal rolls, trowels, spades, and pangas).  
  - In a bid to increase access to safe and clean water, one (1) valley tank which supports over 1000 people was constructed in Apedu, Kapelebyong Sub county Amuria district.  
  - Completion and desilting of Ngariam water dam in Katakwi district which is always severely hit by drought and water logging or floods. The desilted dam supported the communities with access water throughout the dry seasons of the year.  
  - In order to conserve the environment through reducing deforestation, charcoal consumption Lorena stoves and briquette making were promoted as an alternative. As a result, three hundred eighty-six (386) households adopted the use of energy saving stoves and charcoal briquette making in Teso and Karamoja |
| Disease out break | • URCS raised awareness to five thousand one hundred sixty (5,160) households, composed of eighteen thousand seven hundred fifteen (18,715) persons on cholera prevention (hand washing, construction of pit latrines and water safety).  
• URCS contributed towards containment of the Marburg outbreak in Kween and Kapchorwa districts through raising community awareness reaching fifty-eight thousand and sixty-four (58,064) persons with Marburg prevention and control, detection and response as well as safe burial in case of any deaths. This was achieved through two hundred ten (210) volunteers who were oriented by the Ministry of Health, World Health Organization and UNICEF Uganda to support outbreak prevention activities. |
| Contingency Plans | • In response to Kenya Post-Election Violence, URCS developed a plan and provided critical life-saving interventions to five thousand (5,000) refugee populations displaced by potential election violence in Kenya.  
• Using the Disaster Risk Emergency Fund (DREF), URCS scaled-up operations to fill gaps in the WASH sector for the five thousand (5,000) DRC resettled in Kyangwali settlement (Malembo C) in Hoima. |
## Disaster Risk Reduction interventions for high risk communities

<table>
<thead>
<tr>
<th>Intervention</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Warehouse</td>
<td>A new Shs. 280 million warehouse project was piloted at Kampala South Branch to facilitate safe custody and prepositioning of relief supplies for rapid response to emergency situations in and around Kampala.</td>
</tr>
<tr>
<td>Vehicle procurement</td>
<td>10 tons ISUZU light was purchased truck to assist in quick transportation of relief supplies to respond to community emergencies as well as lowered costs of haulage in relief management. 10,000 litters capacity ISUZU water bowser truck to support the emergency WASH team deployment in URCS areas of operation.</td>
</tr>
<tr>
<td>Procurement &amp; prepositioning of WATSAN Kit 5</td>
<td>WATSAN kit 5 was procured to treat and supply safe water to over 5,000 people in crisis areas.</td>
</tr>
<tr>
<td>Oral Rehydration Point (ORP) kits</td>
<td>20 kits were procured and prepositioned in the central warehouse to support community case management of cholera in situations where the treatment facilitates are remotely located. 2 Branch Managers (Hoima &amp; Tororo) trained by the IFRC on kits set up and management.</td>
</tr>
<tr>
<td>Non Food Core Relief items (NFIs)</td>
<td>500 kits were procured and prepositioned in the central warehouse ready to support large scale disaster, beyond the capacity of Branches and districts.</td>
</tr>
<tr>
<td>Trainings</td>
<td>60 staff and volunteers from 40 Branches trained as WASH &amp; Relief specialists. These should be able to handle any WASH related needs in their branches. This is part of capacity building for the National Society to be able to deliver on core mandate.</td>
</tr>
</tbody>
</table>
Food Security initiatives and Sustainable Community Livelihoods

URCS through the sustainability and resilience programs supported families to start livelihoods for food security and community resilience.

In 2017, URCS promoted climate sensitive agricultural production and diversification projects as detailed in the table below:
<table>
<thead>
<tr>
<th>Activity</th>
<th>Intervention</th>
</tr>
</thead>
<tbody>
<tr>
<td>Farmer Field School Training in NASAARI/Serere</td>
<td>Farmer Field School training for fifteen (15) for farmers and project focal persons at Serere Agricultural Research Institute were conducted. The training empowered participant with skills and knowledge on best agronomic practices and improved crop production of sorghum, peas, green gram and cassava.</td>
</tr>
<tr>
<td>Introducing cassava multiplication sites in Teso region.</td>
<td>Sixty-four (64) bags of cassava cuttings were distributed to four selected lead farmers in Magoro (Katakwi district) and Kapelebyong (Amuria district). Each farmer group received thirty-two (32) bags that were planted on three (3) acres of land. This increased food production and reduced hunger levels and improved the well-being of families.</td>
</tr>
</tbody>
</table>
| Lead Farmers Training and Demonstrations      | • Training of sixteen (16) participants (12 lead farmers, 2 community facilitators and 2 Project Focal persons) was conducted in Nabuin Agricultural Research Institute, Moroto district  
• Karamoja region. The training equipped participants with knowledge and skills on Farmer Field School approach of extension service delivery.  
• Six (60) demonstration sites for second season were established with each site getting twenty (20) Kgs of beans (nabe 15), ten (10) Kgs of cow peas (secow2w2), and eleven (11) Kgs of green grams (narogram 1). |
Uganda is home to over one (1) million refugees with majority being from South Sudan. URCS has been at the fore front of responding to the refugee crisis in the areas of WASH, reception management, restoration of broken family links (Child Protection) and distribution of Non Food Items.

As majority of refugees continue coming, more children come in as separated and accompanied, requiring family tracing services. URCS has since supported family tracing for refugees in West Nile refugee Settlements that included Imvepi Refugee Settlement in Arua District, Parolinya Reception Centre, Lamwo, Omugo-an extension of Rhino Refugee Settlement, and Kyangwali Refugee Settlements. By end of 2017, many families benefited from the RFL services as presented in table below:

Summary statistics on RFL services offered in the Refugee Settlements in 2017

<table>
<thead>
<tr>
<th>Service</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Red Cross Messages exchanged</td>
<td>6,372</td>
</tr>
<tr>
<td>Phone call services attempted</td>
<td>92,526</td>
</tr>
<tr>
<td>Successful phone calls made</td>
<td>58,616</td>
</tr>
<tr>
<td>Un accompanied minors identified</td>
<td>2,687</td>
</tr>
<tr>
<td>Un accompanied minors registered for family tracing</td>
<td>670</td>
</tr>
<tr>
<td>Re-unifications</td>
<td>1,423</td>
</tr>
<tr>
<td>Psychosocial support services</td>
<td>6,065</td>
</tr>
<tr>
<td>Tracing cases handled (received, concluded)</td>
<td>1,458</td>
</tr>
<tr>
<td>Emergency tracing cases</td>
<td>1,339</td>
</tr>
<tr>
<td>Restoration of Family Links program awareness sessions</td>
<td>3,068</td>
</tr>
<tr>
<td>Referrals handled (IN and OUT)</td>
<td>5,386</td>
</tr>
<tr>
<td>Document requests (collected, received)</td>
<td>194</td>
</tr>
</tbody>
</table>
Strategic Partnerships

Strategic partners are partners with whom URCS has a long term relationship and help URCS to achieve its objectives and realize its vision. URCS strategic partners are listed in the table below;

The Red Cross family

The International Federation of the Red Cross (IFRC)

- Refugee Operation; UGX 6 billion for 2017, 2018 extension of Appeal to the tune of UGX 9 billion
- WASH Projects;
  - Landover 2017 – UGX 224 million in Kibale and Hoima Branches
  - Cartel Foundation –UGX 1.6 billion for Nebbi
- Pandemic preparedness with USAID and American Red Cross – UGX 2 billion in pandemic prone districts.
- Disaster Law and support revision of URCS Statutes UGX 100 million
- Capacity building support UGX 540 million for Finance Management upgrade, Supply Chain and Resource Mobilization Strategy development
- Marburg epidemic in Kapchorwa and Kween UGX 190 million
- Congolese Refugees influx UGX 750 million

German Red Cross

- In partnership with IKEA Foundation UGX 5.5 billion innovation for response preparedness country wide.
- Recovery and rejuvenation plan; UGX 150 million.
- Supported the Climate Change Adaptation (CCA) livelihoods project in Eastern Uganda (Soroti, Katakwi, Abim with UGX 260,645,000)
- Resumption of Adjumani Refugee project after 6 months
- URCS Refugees and Capacity building 2-year project to the tune of UGX 5.5 Billion.
- Supported Emergency Response Unit (ERU) of WASH 2017.

Belgian Red Cross

- Ongoing Disaster Risk Reduction project of UGX 634,556,590 focusing on Warehouse construction in Kampala South
- Disaster Emergency stock and training National Disaster responders.
- Engagements ongoing for 2018 further support for Disaster Risk Reduction, Congolese and South Sudan Refugees.

Netherlands Red Cross

Supported:

- South Sudan Refugee Operation 2017 to 2018 UGX 962,723,214.
- Partners for Resilience (UGX 145,938,182) implemented in Mbale, Bududa, Sironko, Kapchorwa, Bukwo, Katakwi, Amuria, Isingiro, Kasese, Kabale and Kisoro.
Swedish Red Cross

- Supported South Sudan Refugee Operation through IFRC Appeal
- Direct support to ERU WASH 2017
- Direct support towards Palorinya (Moyo) Water Plant for 2018
- Negotiations ongoing to support Congolese Refugees with support of SIDA

International Committee of the Red Cross (ICRC)

- Supported Restoring Family Links (RFL), Disaster Risk Reduction (DRR)
- Contributed salaries to Core staff; Organizational Development, Public Relations, Finance, IT and 6 Branch Managers of Gulu, Arua, Hoima, Mbarara, Kabale and Kasese

Icelandic Red Cross

- Support to South Sudan Refugee Appeal
- Supported Refugees Operation Psycho Social support (PSSR)
- ICT development support UGX 75 million
- Construction of volunteer residences in West Nile Refugee Operation

Norwegian, Japanese and Canadian Red Cross

Supporting South Sudan Refugee Operation Appeal

British Red Cross

- ERU Sanitation model for South Sudan Refugees - Imvepi Pounds Sterling; 400,000 (UGX 2 billion).
- Capacity Building support for Finance and Supply Chain systems and rejuvenation plan CHF 100,000 (UGX 360,000,000)
- Support IFRC Appeal for South Sudan Refugees

Austria Red Cross

- ERU WASH for South Sudan Refugees
- Kamukamu (Arua) Water Plant & Sanitation UGX 2 billion
- 5-year proposal for capacity building and strengthening WASH as a flagship program for URCS
- Promised technical support for Ambulance Services and First Aid

Chinese Red Cross

- Disaster Preparedness Emergency stocks worth UGX 732,150,000
- Blood Donor Recruitment (2017 – UGX 360 million and the same amount for 2018)
- Disaster Risk Reduction project – Jinja Branch; UGX 370 million

Delegates from our partners; IFRC, Netherlands Red Cross, Canadian Red cross, Swedish Red Cross, and Icelandic Red Cross visiting some of our projects in Bidibidi and Imvepi refugee settlements in October 2017.
ONGOING NEGOTIATIONS WITH OTHER RED CROSS FAMILY MEMBERS

- Israel Magen Adom – Technical support Emergency Medical Services (EMS) especially First Aid, Ambulance services and Emergency Preparedness
- Turkish Red Crescent – support DRR and Emergency stocks
- Iranian Red Crescent – support DRR and Emergency stocks
- Iraqi Red Crescent – support DRR and Emergency stocks
- Canada Red Cross – South Sudan Refugee operation and Community Based Health Care in other Branches
- South Korea Red Cross – following up with
- Korea Development Agency of South Korea Government
- Japan Red Cross – Health programme support
- Finnish Red Cross – supporting First Aid Capacity Building

UN AGENCIES

The following are the UN Agencies that URCS partnered with in 2017

<table>
<thead>
<tr>
<th>UN Agency</th>
<th>Contribution</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNHCR</td>
<td>Supported to the tune of UGX 3.7 billion. Has selected URCS as partner for 2018. Finalizing budgets.</td>
</tr>
<tr>
<td>UNICEF</td>
<td>Ongoing PCA up to end of 2018 focusing on Health Emergency Preparedness in six districts (Nebbi, Hoima, Bulisa, Kasese, Namayingo, Wakiso); and any health emergency</td>
</tr>
<tr>
<td>WHO</td>
<td>Epidemic and Pandemic emergencies as they happen</td>
</tr>
<tr>
<td>UNDP</td>
<td>Focus on Climate Change, Gender, Livelihood and Early Warning Systems.</td>
</tr>
<tr>
<td>WFP</td>
<td>Focus on logistics capacity building for implementing partners</td>
</tr>
<tr>
<td>UNFPA</td>
<td>Re-engagement negotiations ongoing</td>
</tr>
</tbody>
</table>
## DEVELOPMENT AGENCIES

The following are the development Agencies that URCS partnered with in 2017

<table>
<thead>
<tr>
<th>Agency</th>
<th>Support</th>
</tr>
</thead>
</table>
| ECHO                                             | • Support Refugees including preparedness for Congolese  
                                                   • Refugees and other emergencies.                                                                                                  |
| Norwegian Embassy                                | 2nd phase partnership for Mt. Elgon Region                                                                                           |
| DFID                                             | Supported Risk Reduction and Emergencies                                                                                             |
| Irish Aid                                        | Supported HIV/AIDS, Livelihoods in Karamoja                                                                                           |
| USAID                                            | Supported WASH with Ministry of Water and Environment                                                                                 |
| Islam Association of Red Cross & Red Crescent Movement | Access Islamic Association humanitarian funds.                                                                                       |
| UK Uganda Health Alliance                        | • Supporting Refugee Health Emergencies, Operational  
                                                   • Research and Health Capacity development                                                                                         |
FINANCIAL REPORT

Uganda Red Cross posted a steady growth in total revenue between 2015 and 2017, reaching more than two-fold. URCS realized UGX 26,169,874,663 in 2017, up from UGX 13,659,731,617 posted in 2016 and UGX 10,651,511,208 in 2015. This remarkable progress is largely attributed to increase in funding from multi-lateral/bilateral donors coupled with the South Sudan Refugee influx that attracted significant funding from IFRC and other movement partners, as well as the UN fraternity.

Graph 1: Revenue trends since 2015

Funding received from traditional partners towards programs exceeded budget by over 30%. This was primarily driven by inflows from movement partners that exceeded budget (152% performance).

The National Society performed dismally in non-traditional revenue sources, achieving only 6%. Negotiations with majority of these partners such as Corporate business entities are ongoing and will therefore yield returns starting 2018.
Table 1: Income vs budget performance

<table>
<thead>
<tr>
<th>Category</th>
<th>2017 Budget</th>
<th>2017 Actual</th>
<th>%Achieved</th>
</tr>
</thead>
<tbody>
<tr>
<td>IFRC, ICRC and PNs</td>
<td>178,989,181</td>
<td>2,542,362,500</td>
<td></td>
</tr>
<tr>
<td>BelgianRC Disaster preparedness 2017</td>
<td>4,058,575,826</td>
<td>587,099,520</td>
<td></td>
</tr>
<tr>
<td>GermanRC Climate Change-010615 to 311218</td>
<td>76,635,859</td>
<td>224,000,000</td>
<td></td>
</tr>
<tr>
<td>IFRC LandRover 010615 to 310617</td>
<td>1,314,450,000</td>
<td>9,500,000,000</td>
<td></td>
</tr>
<tr>
<td>ChinaRC Community resilience-240816 to 240817</td>
<td>243,253,521</td>
<td>216,047,300</td>
<td></td>
</tr>
<tr>
<td>GermanRC Volunteers - Open</td>
<td>53,933,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>GermanRC Refugees support Adjumane</td>
<td>5,885,304,538</td>
<td></td>
<td></td>
</tr>
<tr>
<td>GermanRC Karamoja &amp; Teso</td>
<td>597,065,033</td>
<td></td>
<td></td>
</tr>
<tr>
<td>GermanRC Food Security-010615 to 311217</td>
<td>99,384,423</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IFRC PIO PP</td>
<td>4,220,434,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IFRC CBF</td>
<td>520,702,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Netherlands RC SSRO</td>
<td>802,281,845</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Austrian RC SSRO</td>
<td>946,352,357</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td>12,672,333,140</td>
<td>19,230,205,635</td>
<td>152%</td>
</tr>
</tbody>
</table>

<table>
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<tr>
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<th>%Achieved</th>
</tr>
</thead>
<tbody>
<tr>
<td>Multi-lateral and Bi-lateral Donors</td>
<td>19,707,334,510</td>
<td>25,784,123,514</td>
<td>131%</td>
</tr>
<tr>
<td>PEPFAR Blood-010104 to 310317</td>
<td>179,302,108</td>
<td>149,497,600</td>
<td></td>
</tr>
<tr>
<td>UNICEF</td>
<td>4,023,720,900</td>
<td>155,036,019</td>
<td></td>
</tr>
<tr>
<td>Norwegian Mt Elgon 040614 to 311216</td>
<td>486,500,000</td>
<td>486,500,000</td>
<td></td>
</tr>
<tr>
<td>USAID ABH PATH Advocacy Health 010115 to 311217</td>
<td>76,635,859</td>
<td>341,124,355</td>
<td></td>
</tr>
<tr>
<td>Carter Project - WASH</td>
<td>-</td>
<td>1,700,170,560</td>
<td></td>
</tr>
<tr>
<td>UNHCR Refugee Yumbe 010116 to 311217</td>
<td>2,268,842,503</td>
<td>3,721,581,145</td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td>7,035,001,370</td>
<td>6,553,917,879</td>
<td>93%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Category</th>
<th>2017 Budget</th>
<th>2017 Actual</th>
<th>%Achieved</th>
</tr>
</thead>
<tbody>
<tr>
<td>OTHERS</td>
<td>26,596,292,266</td>
<td>26,169,874,663</td>
<td>98%</td>
</tr>
<tr>
<td>Corporates and Business entities</td>
<td>365,650,000</td>
<td>9,689,998</td>
<td></td>
</tr>
<tr>
<td>Charity and Foundations</td>
<td>824,960,000</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Government (Ministries and agencies)</td>
<td>901,369,992</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Individuals - Philanthropist</td>
<td>404,465,600</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Individuals-Membership</td>
<td>1,623,500,000</td>
<td>5,267,200</td>
<td></td>
</tr>
<tr>
<td>URCS Income Generating Activities</td>
<td>2,769,012,164</td>
<td>370,793,915</td>
<td></td>
</tr>
</tbody>
</table>

Graph 2: Analysis of funding mix

From the program perspective, the South Sudan refugee operation (SSRO) attracted the most funding, accounting for 67% of the total funding in 2017 while other projects share 33%.

This underlines its importance to the National Society. IFRC and German RC were the largest sources of funding for the SSRO with Ugx5.9b each, followed by UNHCR at Ugx3.7b.

The graph below illustrates all partners under the SSRO credited with the 67% funding mentioned above.

Graph 3: Analysis of budget variances
Uganda Red Cross posted a steady growth in total revenue between 2015 and 2017, reaching more than two-fold.

\[
\begin{align*}
26,169,874,663 \\ \\
10,651,511,208
\end{align*}
\]
URCS Senior Management 2017

Mr. Robert Kwesiga
Secretary General

Mr. Ezen Kavuma
Director Finance

Mr. Robert Akankwasa
Director DRM

DR. Josephine Okwera
Director DRM

Ms. Orwin Tuhwire
Cordinator HR

Mr. Naphtali Baguma
Cordinator Logistics & Supply Mgt

Ms. Irene Nakasiita
Cordinator PR

Mr. Moses Bagarukayo
Ag. Manager Internal Auditor

Dr. Florence Ajok
Cordinator Youth & OD

Mr. Alex Mugisha
Ag. Manager PMER
ABOUT UGANDA RED CROSS SOCIETY

The Uganda Red Cross Society (URCS) is an indigenous humanitarian membership organization that has been in existence in Uganda since 1939. In Uganda, it started as a small women’s emergency organization; In 1941, it became a branch of the British Red Cross.

In 1964, the Uganda Red Cross was recognized by an ‘Act of Parliament of Uganda (The Red Cross Act, Cap 57, 1964) as an auxiliary to the Government of Uganda in exercising their obligations by virtue of the Geneva Conventions. Following the Geneva Conventions, the Uganda Red Cross was admitted as a member of the International Federation of Red Cross and Red Crescent Movement in 1965.

Today, the Uganda Red Cross Society has over 360,000 registered members and volunteers with one and half million beneficiaries of its interventions. Uganda Red Cross Society works in all regions of Uganda with 51 branches spread all over the country. As a member of the International Red Cross and Red Crescent Movement comprising the International Federation and the International Committee of the Red Cross (ICRC), URCS works with a number of partners in the execution of its Mission.

These include but not limited to the Government of Uganda, Corporate bodies, United Nations Agencies, International Organizations, local community based organizations and other partner Red Cross National Societies.

While delivering on its mandate, Uganda Red Cross Society is guided by the seven fundamental Principles of the International Red Cross and Crescent Movement. These include:

**HUMANITY**

The International Red Cross and Red Crescent Movement, born of a desire to bring assistance without discrimination to the wounded on the battlefield, endeavors, in its international and national capacity, to prevent and alleviate human suffering wherever it may be found. Its purpose is to protect life and health and to ensure respect for the human being. It promotes mutual understanding, friendship, cooperation and lasting peace amongst all peoples.

**IMPARTIALITY**

It makes no discrimination as to nationality, race, religious beliefs, class or political opinions. It endeavours to relieve the suffering of individuals, being guided solely by their needs, and to give priority to the most urgent cases of distress.
NEUTRALITY

In order to continue to enjoy the confidence of all, the Movement may not take sides in hostilities or engage at any time in controversies of a political, racial, religious or ideological nature.

INDEPENDENCE

The Movement is independent. The National Societies, while auxiliaries in the humanitarian services of their governments and subject to the laws of their respective countries, must always maintain their autonomy so that they may be able at all times to act in accordance with the principles of the Movement.

VOLUNTARY SERVICE

It is a voluntary relief movement not prompted in any manner by desire for gain.

UNITY

There can be only one Red Cross or one Red Crescent Society in any one country. It must be open to all. It must carry on its humanitarian work throughout its territory.

UNIVERSALITY

The International Red Cross and Red Crescent Movement, in which all Societies have equal status and share equal responsibilities and duties in helping each other, is worldwide.

URCS VISION

To fulfill the URCS mandate and obligation in delivering quality and sustainable humanitarian assistance.

URCS MISSION

To be a leading humanitarian agency in Uganda in saving lives, supporting livelihoods and promoting human dignity.